CORPORATE GOVERNANCE REPORT

STOCK CODE	**:**	**7239**
COMPANY NAME	**:**	**SCANWOLF CORPORATION BERHAD**
FINANCIAL YEAR	**:**	**30 JUNE 2026**

OUTLINE:

SECTION A - DISCLOSURE ON MALAYSIAN CODE ON CORPORATE GOVERNANCE
Disclosures in this section are pursuant to Paragraph 15.25 of Bursa Malaysia Listing Requirements.

SECTION B - DISCLOSURES ON CORPORATE GOVERNANCE PRACTICES PERSUANT CORPORATE GOVERNANCE GUIDELINES ISSUED BY BANK NEGARA MALAYSIA
Disclosures in this section are pursuant to Appendix 4 (Corporate Governance Disclosures) of the Corporate Governance Guidelines issued by Bank Negara Malaysia. This section is only applicable for financial institutions or any other institutions that are listed on the Exchange that are required to comply with the above Guidelines.

SECTION A - DISCLOSURE ON MALAYSIAN CODE ON CORPORATE GOVERNANCE

Disclosures in this section are pursuant to Paragraph 15.25 of Bursa Malaysia Listing Requirements.

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.1

The board should set the company's strategic aims, ensure that the necessary resources are in place for the company to meet its objectives and review management performance. The board should set the company's values and standards, and ensure that its obligations to its shareholders and other stakeholders are understood and met.

Application	:	Applied
Explanation on application of the practice	:	The Board of Directors ("the Board") sets Scanwolf Corporation Berhad's ("the Company" or Scanwolf ") strategy and ensure that the necessary resources are in place for the Company to meet its objectives while regularly reviewing management performance. The Board also sets the Company's values and standards, and ensure that its obligations to its shareholders and other stakeholders are understood and met by taking, amongst others, the roles as follows: • reviewing and adopting a strategic plan for the Group and to institute a regular and formal board strategy review to ensure that the strategic plan supports long term value creation and includes strategies on economic, environmental and social considerations underpinning the sustainability of its business and Group operations; • overseeing the conduct of the Group's Business, supervising and assessing management's performance to evaluate whether the business is being properly managed and that the Group's performance is skewed towards achieving its strategy, notwithstanding that some of the subsidiaries have separate Boards of Directors; • review, challenge and decide on management's proposals for the Company and monitor its implementation by management; • anticipate changes in the market and ensure that the Group's capabilities and resources are sufficient to manage uncertainties; • identifying principal risks and ensuring the implementation of appropriate internal controls and mitigation measures succession planning, including appointing, training, fixing the compensation

	of and where appropriate, replacing Board members and senior management; • developing and implementing an investor relations programme or shareholder communications policy for the Group; • reviewing the adequacy and the integrity of the Group's risk management, internal control systems and management information systems, including systems/reporting framework for compliance with applicable laws, regulations, rules, directives and guidelines; • determining the remuneration of non-executive Directors, with the individuals concerned abstaining from discussions of their own remuneration; • ensuring that the Company's financial statements are true and fair and that others conform with the laws; and • ensuring that the Company adheres to high standards of ethics and corporate behaviour. The Company's Board Charter defines the specific duties and responsibilities of the Board, which can be found at the Company's website at www.scanwolf.com.	
Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.2

A Chairman of the board who is responsible for instilling good corporate governance practices, leadership and effectiveness of the board is appointed.

Application	:	Applied
Explanation on application of the practice	:	Dato' Ir. Haji Cheremi Bin Haji Tarman, the Independent Non-Executive Chairman who is primarily responsible for the overall leadership and ensuring the Board's effectiveness and conduct, good corporate governance practices and efficient functioning of the Board. The key roles of the Chairman, amongst others, are as follows: a) leading the Board in the oversight of management; b) acting representative of the Board; c) representing the Board to shareholders and chairing general meeting of shareholders; d) ensuring the adequacy and integrity of the governance process and issues; e) maintaining regular dialogue with the Group MD/CEO over all operational matters and consulting with the remainder of the Board promptly over any matters that gives him/her cause for major concern to optimise the effectiveness of the Board and its Committees; f) functioning as a facilitator at meetings of the Board to ensure that no member, whether executive or non-executive, dominates discussion, that appropriate discussions takes place and that relevant opinions among members is forthcoming. The Chairman will ensure that discussions result in logical and understandable outcomes; g) ensuring that all Directors are enabled and encouraged to participate in its activities. This includes ensuring that all relevant issues are on the agenda and that all Directors receive timely, relevant information tailored to their needs and that they are properly briefed on issues arising at Board meetings h) ensuring that executive Directors look beyond their executive function and accept their full share of responsibilities of governance and provide regular updates on all issues pertinent to the welfare and future of the Group to the Board;

	i) guiding and mediating Board actions with respect to organisational priorities and governance concerns; undertaking the primary responsibility for organising information necessary for the Board to deal with items on the agenda and for providing this information to Directors on a timely basis; and j) performing other responsibilities assigned by the Board from time to time. The roles and responsibilities of the Chairman of the Board is set out in the Company's Board Charter which can be found at the Company's website at www.scanwolf.com.	
Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.3

The positions of Chairman and CEO are held by different individuals.

Application	:	Applied	
Explanation on application of the practice	:	The Chairman of the Board is Dato' Ir. Haji Cheremi Bin Haji Tarman, the Independent Non-Executive Chairman, whilst the Managing Director is Dato' Seah Ley Hong. There is a clear division of roles and responsibilities between the Chairman and the Managing Director to ensure an appropriate balance of responsibilities and accountability. The Chairman carries out a leadership role in the conduct of the Board and its relations with the shareholders and other stakeholders whilst the Managing Director focuses on driving the business and overseeing day-to-day operations. The roles and responsibilities of the Chairman and Managing Director are set out in the Company's Board Charter, which can be found at the Company's website at www.scanwolf.com.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.4

The Chairman of the board should not be a member of the Audit Committee, Nomination Committee or Remuneration Committee

Note: If the board Chairman is not a member of any of these specified committees, but the board allows the Chairman to participate in any or all of these committees' meetings, by way of invitation, then the status of this practice should be a 'Departure'.			
Application	:	Applied.	
Explanation on application of the practice	:	The Chairman of the Board, Dato' Ir. Haji Cheremi Bin Haji Tarman is not a member of the Audit and Risk Management Committee, Nomination Committee or Remuneration Committee.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.5

The board is supported by a suitably qualified and competent Company Secretary to provide sound governance advice, ensure adherence to rules and procedures, and advocate adoption of corporate governance best practices.

Application	:	Applied
Explanation on application of the practice	:	The Board is supported by two (2) suitably qualified and competent Company Secretaries, namely Ms. Tai Yit Chan and Mr. Lim Wei Xiong, both are the fellow members of the Malaysian Institute of Chartered Secretaries and Administrators. The Company Secretaries constantly keep them abreast with the regulatory changes and corporate governance development through attending the relevant conferences and training programmes. The Directors have ready and unrestricted access to the advice and services of the Company Secretaries to enable them to discharge their duties effectively. The Board is regularly updated and advised by the Company Secretaries who are professionally qualified, experienced and knowledgeable on new or revised regulatory requirements as well as corporate governance best practice. In this respect, the Company Secretaries play an advisory role to the Board, particularly with regard to the Company's Constitution, Board policies and procedures, and its compliance with regulatory requirements and advocate adoption of corporate governance best practices. The roles and responsibilities of the Company Secretaries include, but are not limited to, the following: a) Preparing agendas and coordinating the preparation of meeting papers and managing of the Board and meeting logistics and committee meetings and facilitate Board communications; b) Advise the Board on its roles and responsibilities and ensure that Board procedures are applicable rules are observed; c) Advise the Board on corporate disclosures and compliance with company and securities regulations and listing requirements; d) Maintaining records of the Board and ensure effective Management of organisation's records; e) Attend and preparing comprehensive minutes to document Board proceedings and ensure conclusions are accurately recorded;

	f) Timely dissemination of information relevant to Directors' roles and functions and keeping them update on new or evolving regulatory requirements; g) Monitor governance developments and assists the Board in applying governance practices to meet the Board's needs and stakeholders' expectations; and h) Facilitate the orientation of new directors and assist in director training and development; i) Assisting the communications between the Board and Management; j) Manage processes pertaining to the AGM; k) Serve as a focal point for stakeholders' communication and engagement on corporate governance issues; and l) Providing full access and services to the Board and carrying out other functions deemed appropriate by the Board from time to time.	
Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.6

Directors receive meeting materials, which are complete and accurate within a reasonable period prior to the meeting. Upon conclusion of the meeting, the minutes are circulated in a timely manner.

Application	:	Applied	
Explanation on application of the practice	:	The Board is supplied with information in a timely manner The agenda and full set of board papers are distributed within a reasonable period or at least seven (7) days prior the date of the meeting to ensure adequate time is allocated for the Board's deliberation of issues at the meeting. In circumstances where a matter requires urgent deliberation and approval, meetings may be convened at shorter notice, provided that the consent of all members of the Board or the relevant Board Committee, as the case may be, has been obtained. All pertinent issues discussed at the Board and Board Committees meetings in arriving at the decisions and conclusions are properly recorded by the Company Secretaries and representatives of Company Secretaries, including matters where Directors abstained from voting and deliberation. The minutes of meetings of Board and Board Committees are circulated to all Directors for perusal prior to confirmation at the next meetings. The minutes of meetings record the decisions, including key deliberations, rationale for each decision made and any concerns or dissenting issues. Key decisions are always made at Board meetings, with Directors' Circular Resolutions confined to formalising matters that have been discussed at Board meetings. Such Directors' Circular Resolutions are also accompanied by Board papers to keep the Directors informed of the matter concerned. All Directors' Circular Resolutions are then tabled for noting and confirmation at the subsequent Board meeting.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

There is demarcation of responsibilities between the board, board committees and management.

There is clarity in the authority of the board, its committees and individual directors.

Practice 2.1

The board has a board charter which is periodically reviewed and published on the company's website. The board charter clearly identifies-

- the respective roles and responsibilities of the board, board committees, individual directors and management; and
- issues and decisions reserved for the board.

Application	:	Applied
Explanation on application of the practice	:	There is a Board Charter in place which serves as a reference point for Board activities and promotes high standards of corporate governance. The Board Charter outlines the duties and responsibilities of the Chairman, Managing Director / Chief Executive Officer as well as Non-Executive Directors and Board Committees. The key matters reserved for the Board's deliberation and decision making are explicitly spelt out in the Board Charter. The Board periodically reviews its Board Charter to keep abreast with new changes in regulations and best practices. The Board Charter is updated in accordance with the requirements of the Group and any new regulations that may have an impact on the discharge of the Board's responsibilities. The Board Charter is available on the Company's website at www.scanwolf.com.
Explanation for departure	:	

Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

The board is committed to promoting good business conduct and maintaining a healthy corporate culture that engenders integrity, transparency and fairness.

The board, management, employees and other stakeholders are clear on what is considered acceptable behaviour and practice in the company.

Practice 3.1

The board establishes a Code of Conduct and Ethics for the company, and together with management implements its policies and procedures, which include managing conflicts of interest, preventing the abuse of power, corruption, insider trading and money laundering.

The Code of Conduct and Ethics is published on the company's website.

Application	:	Applied
Explanation on application of the practice	:	The Board has established the Code of Conduct and Code of Ethics ("**the Codes**") contains corporate values, principles and guidelines for the way which the Company aims to conduct itself in relation to its shareholders, directors, employees, stakeholders and the communities in which it operates. The Code of Conduct covers the areas of human rights, health and safety, gift and business courtesies, internal control, company assets, integrity and professionalism, personal appearance, confidential information, compliance obligations. All directors and employees of the Group are expected to be ethical and act responsibly while discharging their duty and to uphold highest standard of ethics at all time. The Codes are available on the Company's website at www.scanwolf.com. The Board has also adopted Directors' Fit and Proper Policy and Anti-Bribery and Corruption Policy, which are available at the Company's website at www.scanwolf.com, The Board will review the Codes and Policy periodically or as and when the need arises to ensure it is kept contemporaneous.
Explanation for departure	:	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure	:	

Timeframe :		

Intended Outcome

The board is committed to promoting good business conduct and maintaining a healthy corporate culture that engenders integrity, transparency and fairness.

The board, management, employees and other stakeholders are clear on what is considered acceptable behaviour and practice in the company.

Practice 3.2

The board establishes, reviews and together with management implements policies and procedures on whistleblowing.

Application	:	Applied	
Explanation on application of the practice	:	The Company acknowledges the importance of policies and procedures on whistleblowing and thereby, established a Whistleblowing Policy to delineate whistleblowing procedures as an independent feedback avenue for employees and stakeholders to raise matters of concern in good faith and without fear of reprisal should they require to use the available whistleblowing channels. The Board is committed to preserve its culture of openness, accountability and integrity when dealing with suspected fraud, corruption, dishonest practices or violation of laws and regulations. The details of the procedures are set out within the Whistleblowing Policy, which is available on the Company's website at www.scanwolf.com.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.1

The board together with management takes responsibility for the governance of sustainability in the company including setting the company's sustainability strategies, priorities and targets.

The board takes into account sustainability considerations when exercising its duties including among others the development and implementation of company strategies, business plans, major plans of action and risk management.

Strategic management of material sustainability matters should be driven by senior management.

Application	:	Applied	
Explanation on application of the practice	:	The Board of Directors assumes overall responsibility for overseeing the Group's sustainability governance, including the establishment of sustainability strategies, priorities and targets. In discharging its responsibilities, the Board takes into consideration material sustainability matters, including environmental, social and governance factors, when reviewing and approving the Group's corporate strategies, business plans, major business decisions and risk management framework. Senior management is responsible for implementing the sustainability strategies and initiatives approved by the Board, managing material sustainability matters and monitoring progress against established sustainability targets. Senior management also provides updates to the Board on the Group's sustainability performance, key developments and emerging risks.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.2

The board ensures that the company's sustainability strategies, priorities and targets as well as performance against these targets are communicated to its internal and external stakeholders.

Application	:	Applied	
Explanation on application of the practice	:	The Company outlined its sustainability strategies, initiatives and key activities in the Sustainability Statement of its Annual Report 2026. The Board is supported by the Managing Director, Executive Directors and key senior management in overseeing the implementation of the Group's sustainability strategies and ensuring the effective management of material sustainability matters across the Group. The Company remains committed to keep the stakeholders informed of relevant sustainability developments through General Meetings, press releases and announcements made to Bursa Malaysia Securities Berhad, thereby promoting transparency and effective stakeholder communication. Please refer to the Sustainability Statement in the Company's Annual Report 2026 for further information.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.3
The board takes appropriate action to ensure they stay abreast with and understand the sustainability issues relevant to the company and its business, including climate-related risks and opportunities.

Application	:	Applied	
Explanation on application of the practice	:	The Board is committed to making continuous improvements in the management of our environmental impact and to the longer-term goal of developing a sustainable business. In this respect, we undertake to ensure the effective use of natural resources and improve quality of life by promoting corporate social responsibility. The Managing Director and Executive Director are considering the materiality of sustainability matters alongside the Board while reviewing and making any decision in order to protect stakeholders' interests. The Board will continue keep themselves abreast with and understanding to the sustainability issues which are relevant to the Group and its business through periodical updates by Bursa Securities, Securities Commission and training programme attended by them. The Board has participated in relevant training programmes and will continue to actively seeks appropriate training programs to strengthen the Directors' competencies in ESG matters that are relevant to the Company and its business.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.4

Performance evaluations of the board and senior management include a review of the performance of the board and senior management in addressing the company's material sustainability risks and opportunities.

Application	:	Applied	
Explanation on application of the practice	:	In line with Bursa Malaysia's emphasis on sustainability, it is crucial for Directors to stay updated on sustainability-related developments. The Board Assessment and Evaluation has been reviewed to include criteria related to sustainability. This evaluation was designed to assess the ability of the Board of Directors, Board Committees, and individual Directors to infuse sustainability considerations and standpoints, and sustainability governance structure and processes into their strategies and decision-making processes. The performance evaluation of the Board and senior management includes consideration of their effectiveness in overseeing and managing the Group's material sustainability risks and opportunities, including the integration of sustainability considerations into business strategies, decision-making and risk management processes.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.5- Step Up

The board identifies a designated person within management, to provide dedicated focus to manage sustainability strategically, including the integration of sustainability considerations in the operations of the company.

Note: The explanation on adoption of this practice should include a brief description of the responsibilities of the designated person and actions or measures undertaken pursuant to the role in the financial year.		
Application	:	Applied
Explanation on adoption of the practice	:	The Managing Director and Executive Directors are designated to focus on managing sustainability matters strategically.

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.1

The Nomination Committee should ensure that the composition of the board is refreshed periodically. The tenure of each director should be reviewed by the Nomination Committee and annual re-election of a director should be contingent on satisfactory evaluation of the director's performance and contribution to the board.

Application	:	Applied.
Explanation on application of the practice	:	The Terms of Reference ("TOR") of NRC stipulates the NRC's responsibility to assist the Board in proposing new nominees to the Board, assessing directors on an on-going basis and reviewing composition and continuous education programme of the Board. During the financial year, there were several changes to the board compositions:- • Mr Cheong Chen Khan resigned as Executive Director on 1 October 2025 • Dato' Dr Chew Chen Yee resigned as Non-Independent Non-Executive Deputy Chairman on 15 October 2025 • Mr Lim Kian Huat resigned as Independent Non-Executive Director on 15 October 2025 • Mr Fong Keng Mun appointed as Independent Non-Executive Director on 16 October 2025 • Dato' Ir. Haji Cheremi Bin Haji Tarman appointed as Independent Non-Executive Chairman on 16 October 2025 • Dato' Tan Sin Keat retired as Executive Director on 30 June 2026 When recommending the Directors for election or re-election, the NRC considered the following:- • Director's performance and contribution based on self and peer assessment result from the Board's evaluation; • Director's level of contribution to the Board's deliberations through several aspects, i.e. skills, experience, time commitment, strength in qualities; • Level of independence demonstrated by the Director (if applicable) and the Director's ability to act in the best interests of the Company; • Degree of familiarity with the Company's business activities and its operating environment; and • Directors' fitness and probity based on the criteria as set out in the Group's Fit and Proper Policy, which is available on the Company's website at www.scanwolf.com.

	On top of that, the Board has formalised and adopted the Directors' Fit and Proper Policy which serves as a guide to the NRC and the Board in conducting assessment on potential candidates for appointment as directors as well as existing directors who are seeking for re-election and re-appointment. In accordance with the Company's Constitution, one-third of the Directors or if their number is not three (3) or a multiple of three (3), then the number nearest one-third shall retire from office at every AGM and be eligible for re-election. The following directors are due to retire at the forthcoming AGM and eligible for re-election: • Mr Teoh Wei Loong • Ms Lee Pei Fen NRC considered the character, experience, integrity, competence, contribution and performance of the Directors who are due to retire at the forthcoming AGM, and recommended to the Board that their re- election be tabled for shareholders' approval at the forthcoming AGM. Based on the fit and proper assessment, pursuant to the Directors' Fit and Proper policy, Annual Board Evaluation, the Directors' commitments and contributions to the Company which are also evident in their level of attendance and participation at Board and Committee meetings, the NRC is satisfied that all Directors are able to carry out and have been adequately carrying out their duties as a Director of the Company.	
Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.2

At least half of the board comprises independent directors. For Large Companies, the board comprises a majority independent directors.

Application	:	Applied.	
Explanation on application of the practice	:	As at the end of the financial year, the Board comprises eight (8) Board members, including one (1) Independent Non-Executive Chairman, one (1) Managing Director, two (2) Executive Director and Four (4) Independent Non-Executive Director. The Independent Directors constitute 62.5% of the Board. The Board's composition meets the Paragraph 15.02 of the Main Market Listing Requirements ("**Listing Requirements**") of Bursa Malaysia Securities Berhad, which stipulates that at least two (2) Directors or one-third (1/3) of the Board, whichever is higher, must be Independent Directors. The NRC and the Board have upon their assessment for the financial year under review concluded that the Independent Directors were independent in their judgment and decisions.	
Explanation for Departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.3
The tenure of an independent director does not exceed a cumulative term limit of nine years. Upon completion of the nine years, an independent director may continue to serve on the board as a non-independent director.

If the board intends to retain an independent director beyond nine years, it should provide justification and seek annual shareholders' approval through a two-tier voting process.

Application	:	Applied	
Explanation on application of the practice	:	There are no Independent Non-Executive Directors serving the Board exceeding a cumulative term limit of nine (9) years. Upon completion of the nine (9) years, an Independent Director may continue to serve the Board subject to the Director's re-designation as a Non-Independent Director.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.4 - Step Up

The board has a policy which limits the tenure of its independent directors to nine years without further extension.

Note: To qualify for adoption of this Step Up practice, a listed issuer must have a formal policy which limits the tenure of an independent director to nine years without further extension i.e. shareholders' approval to retain the director as an independent director beyond nine years.		
Application	:	Not adopted
Explanation on adoption of the practice	:	

Intended Outcome
Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.5
Appointment of board and senior management are based on objective criteria, merit and with due regard for diversity in skills, experience, age, cultural background and gender.

Directors appointed should be able to devote the required time to serve the board effectively. The board should consider the existing board positions held by a director, including on boards of non-listed companies. Any appointment that may cast doubt on the integrity and governance of the company should be avoided.

Application	:	Applied	
Explanation on application of the practice	:	The NRC oversees the selection and assessment of Directors to ensure the Board's composition remains relevant and optimal. Each year, the NRC reviews the composition and size of the Board and each Board Committee and the skills and core competencies of its members to ensure an appropriate balance and diversity of skills and experience. The NRC also takes into account gender diversity in relation to the composition of the Board. Apart from reviewing the size, composition and diversity of the Board annually, the NRC also assesses the suitability of identified candidates for membership of the Board and its Committees based on the Directors' Fit and Proper Policy adopted by the Board. The Directors' Fit and Proper policy is available at the Company's website at www.scanwolf.com.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.6
In identifying candidates for appointment of directors, the board does not solely rely on recommendations from existing board members, management or major shareholders. The board utilises independent sources to identify suitably qualified candidates.

If the selection of candidates was based on recommendations made by existing directors, management or major shareholders, the Nominating Committee should explain why these source(s) suffice and other sources were not used.

Application	:	Applied
Explanation on application of the practice	:	The Company has in place, its procedures and criteria for identifying candidates for appointment of Directors. In evaluating potential candidates, the NRC consider candidates' skills, knowledge, expertise, experience, professionalism and integrity. In the case for position of Independent Non-Executive Director, the NRC considers candidates from independent sources and evaluates the candidates' ability to discharge such responsibilities/functions as expected from Independent Non-Executive Director. The nomination process involves the following 5 stages: (i) Identification of candidates; (ii) Evaluation of suitability of candidates; (iii) Get to know candidates via interviews; (iv) Final deliberation by NRC; and (v) Recommendation to Board. For appointment of Executive Directors and Non-Independent Non-Executive Directors, the NRC considered candidates recommended by major shareholders/directors.
Explanation for departure	:	

Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.

Measure	:		
Timeframe	:		

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.7

The board should ensure shareholders have the information they require to make an informed decision on the appointment and reappointment of a director. This includes details of any interest, position or relationship that might influence, or reasonably be perceived to influence, in a material respect their capacity to bring an independent judgement to bear on issues before the board and to act in the best interests of the listed company as a whole. The board should also provide a statement as to whether it supports the appointment or reappointment of the candidate and the reasons why.

Application	:	Applied	
Explanation on application of the practice	:	Shareholders are kept informed on the Board's decision in respect of appointment of director via announcements to Bursa Securities and issuing press releases. The profile of Directors are published in the Company's Annual Report. These include their age, gender, qualification, position, interest, working experience and any conflict of interest as well as their shareholdings in the Company, if any. The Board has through the Nomination Committee, carried out assessments on the retiring Directors standing for re-election before recommendations are made to the shareholders for consideration. The Nomination Committee also assesses the "independence" of the Independent Directors. The retiring Directors standing for re-election have made their declaration pursuant to the Directors Fit & Proper Policy adopted by the Board.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.8

The Nominating Committee is chaired by an Independent Director or the Senior Independent Director.

Application	:	Applied	
Explanation on application of the practice	:	The Nomination Committee is chaired by Mr. Teoh Wei Leong who is an Independent Non-Executive Director.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.9

The board comprises at least 30% women directors.

Application	:	Departure	
Explanation on application of the practice	:		
Explanation for departure	:	There is presently one (1) female director namely Ms Lee Pei Fen on the board, representing 13% of the board composition. The Board is in compliance with Paragraph 15.02 of Main Market Listing Requirements, on the requirement of at least 1 woman director on the composition of the Board. The Board does not set any target on gender diversity. The Board is of the view that the selection of a candidate for the Board should be dependent on the candidate's skills, knowledge, education, qualities, expertise and experience and other qualities in meeting the requirements of the Company regardless of gender. Hence, as part of the Company's succession planning, gender diversity objectives will constantly be observed as a key consideration by the Company even without any specific targets determined. Additionally, the Board will look into the scope and measures of the policy on a regular basis, in ensuring its on-going effectiveness and applicability.	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.10
The board discloses in its annual report the company's policy on gender diversity for the board and senior management.

Application	:	Departure	
Explanation on application of the practice	:		
Explanation for departure	:	The Board does not have policies on gender diversity and targets in place. The Board believes the Company's existing processes have served the purpose of a formal policy on diversity and at the same time ensuring that all Directors are appointed on merit. The members of the Board with their combined business, management and professional experience, knowledge and expertise, provide the core competencies to allow for diverse and objective perspectives on the Group's business and direction. In consideration of the scope and nature of the operations of the Group, the Board is satisfied that the current composition mix and size of the Board provide for sufficient diversity and allow for informed and constructive discussion and effective decision making at meetings of the Board and Board Committees.	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
Stakeholders are able to form an opinion on the overall effectiveness of the board and individual directors.

Practice 6.1
The board should undertake a formal and objective annual evaluation to determine the effectiveness of the board, its committees and each individual director. The board should disclose how the assessment was carried out its outcome, actions taken and how it has or will influence board composition.

For Large Companies, the board engages an independent expert at least every three years, to facilitate objective and candid board evaluation.

Note: For a Large Company to qualify for adoption of this practice, it must undertake annual board evaluation and engage an independent expert at least every three years to facilitate the evaluation.		
Application	:	Applied
Explanation on application of the practice	:	The NRC is responsible to assess the effectiveness of the Board and Board Committees and the contribution of each individual director and Board Committee member on annual basis. For the financial year 2026, the assessment was conducted internally using a self and peer rating model. The assessment consists of detailed questionnaires covering the areas of board size and composition, mix of skills, experience, and core competencies of Directors, governance and integrity, effectiveness of board committees, participation and contribution at meetings and directors' training. Every Director and Board Committee member completes the questionnaires and submits it to the Company Secretary which then collates the results and table the same to NRC. The NRC after reviewing the results, submits its findings to the Board for assessment of the performance and effectiveness of the Board and Board Committees. The Board upon its annual assessment carried out for financial year 2025, concurred with the NRC that the composition of the Board is well balanced with the required mix of skills, experience, knowledge and competencies, required for an effective Board and that the Committees have carried out their duties in accordance with their terms of reference.
Explanation for departure	:	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		

Measure	:		
Timeframe	:		

Intended Outcome

The level and composition of remuneration of directors and senior management take into account the company's desire to attract and retain the right talent in the board and senior management to drive the company's long-term objectives.

Remuneration policies and decisions are made through a transparent and independent process.

Practice 7.1

The board has remuneration policies and procedures to determine the remuneration of directors and senior management, which takes into account the demands, complexities and performance of the company as well as skills and experience required. The remuneration policies and practices should appropriately reflect the different roles and responsibilities of non-executive directors, executive directors and senior management. The policies and procedures are periodically reviewed and made available on the company's website.

Application	:	Applied.
Explanation on application of the practice	:	The Group has established a Remuneration Committee to develop remuneration strategies that drive performance and provide levels of reward which reflect the performance of the Executive Directors and key senior management. Hence, all remuneration related matters of the Directors and key senior management are presently subject to the oversight and management of the Remuneration Committee. Procedures, such as assessing and recommending the remuneration packages for Directors and key senior management, and other relevant tasks, are currently carried out by the Remuneration Committee prior to the necessary reporting to the Board. The remuneration of the Directors and Senior Management is determined with due consideration given to their respective levels of experience, qualifications, roles and responsibilities. Directors' fees are benchmarked against those of comparable companies in the manufacturing, construction and property sectors, as well as mid-cap companies listed on Bursa Malaysia Securities Berhad, to ensure that the remuneration remains competitive, fair and commensurate with their contributions and responsibilities. A remuneration policy stipulating guidance over the administration of matters related to remuneration within the Company is in place.
Explanation for departure	:	

Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
The level and composition of remuneration of directors and senior management take into account the company's desire to attract and retain the right talent in the board and senior management to drive the company's long-term objectives.

Remuneration policies and decisions are made through a transparent and independent process.

Practice 7.2
The board has a Remuneration Committee to implement its policies and procedures on remuneration including reviewing and recommending matters relating to the remuneration of board and senior management.

The Committee has written Terms of Reference which deals with its authority and duties and these Terms are disclosed on the company's website.

Application	:	Applied
Explanation on application of the practice	:	During the financial year ended 2026, the Remuneration Committee consists of three (3) Independent Non-Executive Directors, which meets the recommended practice of having a full composition of Non-Executive Directors as members. The Remuneration Committee is entrusted under its terms of reference to assist the Board, amongst others, to recommend to the Board the remuneration of the Executive Directors. In the case of Non-Executive Directors, the level of remuneration shall reflect the experience and level of responsibilities undertaken by the Non-Executive Directors concerned. In all instances, the deliberations are conducted, with the Directors concerned abstaining from discussions on their individual remuneration. The Board as a whole approves the remuneration of the Executive Directors, with the Directors concerned abstaining from the decision in respect of their remuneration. The Remuneration Committee has adopted a Terms of Reference which lays out its authority and duties. The Terms of Reference of the Remuneration Committee is available on the Company's website at www.scanwolf.com.
Explanation for departure	:	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		

Measure	:		
Timeframe	:		

Intended Outcome

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 8.1

There is detailed disclosure on named basis for the remuneration of individual directors. The remuneration breakdown of individual directors includes fees, salary, bonus, benefits in-kind and other emoluments.

Application	:	Applied
Explanation on application of the practice	:	The details of the Directors' remuneration for the financial year ended 30 June 2026 including fees, salaries, bonus and other emoluments are disclosed in the ensuing table and in the Corporate Governance Overview Statement of the Annual Report 2026.

No	Name	Directorate	Company ('000)							Group ('000)						
			Fee	Allowance	Salary	Bonus	Benefits-in-kind	Other emoluments	Total	Fee	Allowance	Salary	Bonus	Benefits-in-kind	Other emoluments	Total
1	Dato' Seah Ley Hong	Managing Director	30						30	30						30
2	Dato' Tan Sin Keat (retired on 30 June 2026)	Executive Director	30						30	30	126	375			96	627
3	Ng Chee Wai	Executive Director	30						30	30	126	264			75	495
4	Dato' Ir Haji Cheremi Bin Haji Tarman	Independent Director	36						36	36						36
5	Khoo Kien Hoe	Independent Director	30						30	30						30
6	Lee Pei Fen	Independent Director	30						30	30						30
7	Teoh Wei Loong	Independent Director	30						30	30						30
8	Fong Keng Mun	Independent Director	36						36	36						36

*Over provision of bonus in prior year

Intended Outcome

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 8.2

The board discloses on a named basis the top five senior management's remuneration component including salary, bonus, benefits in-kind and other emoluments in bands of RM50,000.

Application	:	Departure	
Explanation on application of the practice	:		
Explanation for departure	:	The Board is of the view that the disclosure in accordance with the recommendation of Practice 8.2 is not in the best interest of the Company and has decided to depart from the recommendation in order to alleviate valid concerns on the confidentiality of remuneration packages and given the competitiveness in the employment environment.	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

No	Name	Position	Company					
			Salary	Allowance	Bonus	Benefits	Other emoluments	Total
1								
2								
3								
4								
5								

Intended Outcome
Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 8.3 - Step Up
Companies are encouraged to fully disclose the detailed remuneration of each member of senior management on a named basis.

Application	:	Not adopted.
Explanation on application of the practice	:	

No	Name	Position	Company ('000)					
			Salary	Allowance	Bonus	Benefits	Other emoluments	Total
1								
2								
3								
4								
5								

Intended Outcome
There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.1
The Chairman of the Audit Committee is not the Chairman of the board.

Application	:	Applied	
Explanation on application of the practice	:	The Chairman of the Audit and Risk Management Committee ("**ARMC**") and Chairman of the Board is held by two different Directors. The Chairman of the ARMC is Mr. Khoo Kien Hoe who is an Independent Non-Executive Director whilst the Chairman of the Board is held by Dato' Ir. Haji Cheremi Bin Haji Tarman. Having the positions of Board Chairman and Chairman of the ARMC assumed by different individuals allows the Board to objectively review the ARMC's findings and recommendations.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.2
The Audit Committee has a policy that requires a former partner of the external audit firm of the listed company to observe a cooling-off period of at least three years before being appointed as a member of the Audit Committee.

Application	:	Applied	
Explanation on application of the practice	:	This practice has been adopted by the ARMC as stipulated in its Terms of Reference where it has put in place the policy that requires a former key audit partner to observe a cooling-off period of at least three (3) years before being appointed as a member of the ARMC. Presently, none of the members of the AC are former audit partners. The Terms of Reference of the ARMC is available on the Company's website at www.scanwolf.com.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.3
The Audit Committee has policies and procedures to assess the suitability, objectivity and independence of the external auditor to safeguard the quality and reliability of audited financial statements.

Application	:	Applied
Explanation on application of the practice	:	Under the Terms of Reference, the ARMC is responsible for assessing the effectiveness and independence of the external auditor and to make subsequent recommendations to the Board on the appointment, re-appointment, resignation or dismissal of external auditors. The ARMC reviews the suitability, objectivity and independence of the external auditors of the Company on an annual basis. The ARMC, having assessed the independence of external auditors for the financial year ended 30 June 2026 was satisfied with their competency, suitability and independence. The review process covers the assessment of the independence of the external auditors, the evaluation of the external auditor's work scope and results of the audit undertaken in relation to the audited financial statements of the Group for financial year ended 30 June 2026. The ARMC has reviewed the performance and independence of external auditors and is satisfied that the external auditors have been independent throughout the conduct of the audit process and the audit services rendered have met the quality expected by the Committee. External auditors have also given declaration that they are and have been independent throughout the conduct of their audit engagement in accordance with the By-Laws (On Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants. The ARMC subsequently recommended the re-appointment of the external auditors to the Board, wherein shareholders' approval will be obtained at the upcoming Twentieth Annual General Meeting.
Explanation for departure	:	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		

Measure	:		
Timeframe	:		

Intended Outcome
There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.4 - Step Up
The Audit Committee should comprise solely of Independent Directors.

Application	:	Adopted
Explanation on application of the practice	:	The Audit and Risk Management Committee of the Company comprises solely of Independent Non-Executive Directors.

Intended Outcome
There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.5
Collectively, the Audit Committee should possess a wide range of necessary skills to discharge its duties. All members should be financially literate, competent and are able to understand matters under the purview of the Audit Committee including the financial reporting process.

All members of the Audit Committee should undertake continuous professional development to keep themselves abreast of relevant developments in accounting and auditing standards, practices and rules.

Application	:	Applied	
Explanation on application of the practice	:	The members of the Audit and Risk Management Committee possess the necessary skills to discharge their duties and are financially literate. The profiles of the members of the Audit Committee are provided in the Annual Report 2026. The members of the ARMC continuously keep themselves abreast of relevant development in accounting and accounting standards, practices and rules as set out in the ARMC Meeting papers as well as training programmes attended by them respectively. The training programs that the members of the Audit and Risk Management Committee have attended during the financial year ended 30 June 2026 are disclosed in the Annual Report 2026.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 10.1
The board should establish an effective risk management and internal control framework.

Application	:	Applied
Explanation on application of the practice	:	The Board is responsible to maintain a sound and effective system of risk management and internal control in order to safeguard the interest of the Company and its stakeholders. As such, the Board regularly reviews the adequacy and effectiveness of these systems in supporting the Company's strategy and operations to achieve any targeted objectives. In order to be effective in discharging these responsibilities, the Board is assisted by the ARMC which functions as an oversight body to review controls and systems in general and to carry out on-going assessment over the adequacy and effectiveness of the risk management and internal control practices within the organisation. In addition to the abovementioned, the Board is supported by the Management in developing, implementing and monitoring practices for identifying and managing risks. This is added with the role of the Management to provide assurance that the necessary control practices are adhered to and carried out accordingly based on stipulated policies and framework.
Explanation for departure	:	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure	:	
Timeframe	:	

Intended Outcome
Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 10.2
The board should disclose the features of its risk management and internal control framework, and the adequacy and effectiveness of this framework.

Application	:	Applied	
Explanation on application of the practice	:	The Board acknowledges its overall responsibility for the Group's system of risk management and internal control, which includes the establishment of an appropriate control environment and review of its adequacy and integrity. The Internal Audit function provides independent and objective assurance on the state of internal controls. Based on the review of the risk management and internal control framework, the Board is of the view that the Group's risk management and internal control systems are adequate and effective to safeguard shareholders' investments and the Group's assets. The Statement on Risk Management and Internal Control is set out in the Company's Annual Report 2026.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 10.3 - Step Up
The board establishes a Risk Management Committee, which comprises a majority of independent directors, to oversee the company's risk management framework and policies.

Application	:	Adopted
Explanation on application of the practice	:	The responsibility to oversee the Group's risk management and internal control framework and policies was placed under the purview of the Audit and Risk Management Committee, all of whose members are Independent Non-Executive Directors. The composition of the Audit & Risk Management Committee is as follows:- • Mr. Khoo Kien Hoe (Chairman) – Independent Non-Executive Director • Mr. Teoh Wei Loong (Member) – Independent Non-Executive Director • Ms. Lee Pei Fen (Member) – Independent Non-Executive Director

Intended Outcome

Companies have an effective governance, risk management and internal control framework and stakeholders are able to assess the effectiveness of such a framework.

Practice 11.1

The Audit Committee should ensure that the internal audit function is effective and able to function independently.

Application	:	Applied
Explanation on application of the practice	:	One of the Audit and Risk Management Committee's primary responsibility is to administer the review and assess the Company's internal audit function. The internal audit function is currently outsourced to an external professional firm provider who reports directly to the Audit and Risk Management Committee, i.e. by providing independent and objective reports on the state of internal control of the various operations within the Group and the extent of compliance on established policies and procedures. The Audit and Risk Management Committee has on 27 August 2026 carried out an assessment on the performance of the outsourced internal audit function and has reported such assessment to the Board. Details of the internal audit function and activities relevant to the discharge of the Audit and Risk Management Committee's responsibilities are set out in the Statement on Risk Management and Internal Control and the Audit and Risk Management Committee Report of the Company's Annual Report 2026.
Explanation for departure	:	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure	:	
Timeframe	:	

Intended Outcome

Companies have an effective governance, risk management and internal control framework and stakeholders are able to assess the effectiveness of such a framework.

Practice 11.2

The board should disclose-

- whether internal audit personnel are free from any relationships or conflicts of interest, which could impair their objectivity and independence;
- the number of resources in the internal audit department;
- name and qualification of the person responsible for internal audit; and
- whether the internal audit function is carried out in accordance with a recognised framework.

Application	:	Applied	
Explanation on application of the practice	:	The Company's internal audit function is outsourced to Finfield Corporate Services Sdn Bhd. The internal auditors of the Engagement Team are free from any relationships or conflicts of interest, which could impair their objectivity and independence. The number of staff deployed for the internal audit reviews ranges from 2 to 3 staff per visit including the Engagement Director. The Engagement Director is Mr. Tan Yen Yeow, who has diverse professional experience in internal audit and risk management. He is a Member of the Institute of Internal Auditors Malaysia and a member of the Malaysian Institute of Accountants. The internal audit function adopts an internal audit framework with a process based on the standards recommended by the International Professional Practices Framework of the Institute of Internal Auditors.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

There is continuous communication between the company and stakeholders to facilitate mutual understanding of each other's objectives and expectations.

Stakeholders are able to make informed decisions with respect to the business of the company, its policies on governance, the environment and social responsibility.

Practice 12.1

The board ensures there is effective, transparent and regular communication with its stakeholders. Main

Application	:	Applied	
Explanation on application of the practice	:	The Board believes that effective communication fosters better understanding of the Group's objectives and financial performance. To promote effective communication with the Company's stakeholders, information/results are made available through timely announcements and disclosure, executed via Bursa Securities' website, the Company's webpage, press releases and Annual Reports in line with the disclosure requirements of MMLR. Additionally, the Company emphasises providing a principal platform for dialogue and interactions with stakeholders, i.e. primarily its shareholders, through its Annual General Meeting. The Annual General Meeting serves as a key platform for dialogues with individual shareholders as it provides shareholders the opportunity to ask questions about the proposed resolutions or about the Company's operations in general.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

There is continuous communication between the company and stakeholders to facilitate mutual understanding of each other's objectives and expectations.

Stakeholders are able to make informed decisions with respect to the business of the company, its policies on governance, the environment and social responsibility.

Practice 12.2

Large companies are encouraged to adopt integrated reporting based on a globally recognised framework.

Application	:	Not applicable as the Company's market capitalisation less than RM2 billion.	
Explanation on application of the practice	:		
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.1
Notice for an Annual General Meeting should be given to the shareholders at least 28 days prior to the meeting.

Application	:	Applied	
Explanation on application of the practice	:	The Company ensures the adherence of the stipulated period of issuance for notice of Annual General Meeting, in which all the notice of Annual General Meeting are provided at least 28 days in advance to enable shareholders to make adequate preparation. The AGM Notice includes details of the resolutions proposed along with relevant explanatory note to enable shareholders to make informed decisions in exercising their voting rights. In addition to sending the notice, the Company also advertised in one (1) nationally circulated in English daily newspaper as well as published the notice of Annual General Meeting on its website.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.2

All directors attend General Meetings. The Chair of the Audit, Nominating, Risk Management and other committees provide meaningful response to questions addressed to them.

Application	:	Applied	
Explanation on application of the practice	:	All the Directors of the Company attended 19th AGM held on 27 November 2025 to engage directly with shareholders and to take up any relevant questions which are related to matters that fall under the purview of the Board Committees or Board. The shareholders present at the Annual General Meeting were invited to ask questions about the resolutions being proposed at the Annual General Meeting before putting them to vote by poll as well as matters relating to the Company's operations in general. All questions raised by shareholders and proxies were attended to accordingly.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.3
Listed companies should leverage technology to facilitate-

- voting including voting in absentia; and
- remote shareholders' participation at general meetings.

Listed companies should also take the necessary steps to ensure good cyber hygiene practices are in place including data privacy and security to prevent cyber threats.

Application	:	Departure
Explanation on application of the practice	:	The Company had on 27 November 2025 conducted its 19th AGM physically in Malaysia, in accordance with paragraph 8.27A of the MMLR and following the announcement made by the Securities Commission of Malaysia, which have mandated all public listed companies to hold their general meetings in either physical or hybrid format with effect from 1 March 2025. While remote meetings offer convenience for shareholders to participate general meetings, the Board is of the view that physical meetings provide a superior platform for meaningful engagement. Physical meetings enable direct, real time interaction between shareholders, the Board, and Senior Management, allowing immediate clarification of queries, and more effective communication, all of which are crucial in enhancing shareholders' understanding and confidence in the Company. In line with the spirit of this Practice 13.3 and in view that the 19th AGM was not convened in a hybrid format that would have enabled the shareholders to participate remotely, shareholders who were unable to attend and vote at the AGM had been encouraged to submit the proxy forms to appoint their representatives or Chairman of the Meeting to participate in the Meeting, which had allowed them to vote in absence. The Company had also leveraged technology to facilitate electronic voting (e-voting) for the conduct of poll on all resolutions via online portal provided by Vistra Investor & Issuing House Services Sdn. Bhd. (formerly known as Tricor Investor & Issuing House Services Sdn. Bhd. The Administrative Guide with the detailed user guide on the registration and voting procedures were shared with the shareholders and the same were also published on the Company's website at www.scanwolf.com.
Explanation for departure	:	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		

Measure	:		
Timeframe	:		

Intended Outcome

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.4

The Chairman of the board should ensure that general meetings support meaningful engagement between the board, senior management and shareholders. The engagement should be interactive and include robust discussion on among others the company's financial and non-financial performance as well as the company's long-term strategies. Shareholders should also be provided with sufficient opportunity to pose questions during the general meeting and all the questions should receive a meaningful response.

Note: The explanation of adoption of this practice should include a discussion on measures undertaken to ensure the general meeting is interactive, shareholders are provided with sufficient opportunity to pose questions and the questions are responded to.		
Application	:	Applied
Explanation on application of the practice	:	The 19th Annual General Meeting of the Company was chaired by the Independent Non-Executive Chairman, Dato' Ir. Haji Cheremi Bin Haji Tarman. The Chairman ensures that the general meetings provide a valuable platform for effective communication with shareholders, fostering constructive feedback. Shareholders were accorded the opportunity to raise questions on matters relating to the Company's both financial and non-financial performance by posing their questions during the aforesaid General Meeting.
Explanation for departure	:	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure	:	
Timeframe	:	

Intended Outcome
Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.5
The board must ensure that the conduct of a virtual general meeting (fully virtual or hybrid) support meaningful engagement between the board, senior management and shareholders. This includes having in place the required infrastructure and tools to support among others, a smooth broadcast of the general meeting and interactive participation by shareholders. Questions posed by shareholders should be made visible to all meeting participants during the meeting itself.

Note: The explanation of adoption of this practice should include a discussion on measures undertaken to ensure the general meeting is interactive, shareholders are provided with sufficient opportunity to pose questions and the questions are responded to. Further, a listed issuer should also provide brief reasons on the choice of the meeting platform.		
Application	:	Not applicable – only physical general meetings were conducted in the financial year
Explanation on application of the practice	:	
Explanation for departure	:	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure	:	
Timeframe	:	

Intended Outcome
Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.6
Minutes of the general meeting should be circulated to shareholders no later than 30 business days after the general meeting.

Note: The publication of Key Matters Discussed is not a substitute for the circulation of minutes of general meeting.			
Application	:	Applied	
Explanation on application of the practice	:	Pursuant to Guidance 13.6 of the MCCG 2021, Minutes of AGM and EGM are published on the Company's website within 30 business days upon conclusion of the general meetings.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

SECTION B - DISCLOSURES ON CORPORATE GOVERNANCE PRACTICES PERSUANT CORPORATE GOVERNANCE GUIDELINES ISSUED BY BANK NEGARA MALAYSIA

Disclosures in this section are pursuant to Appendix 4 (Corporate Governance Disclosures) of the Corporate Governance Guidelines issued by Bank Negara Malaysia. This section is only applicable for financial institutions or any other institutions that are listed on the Exchange that are required to comply with the above Guidelines.